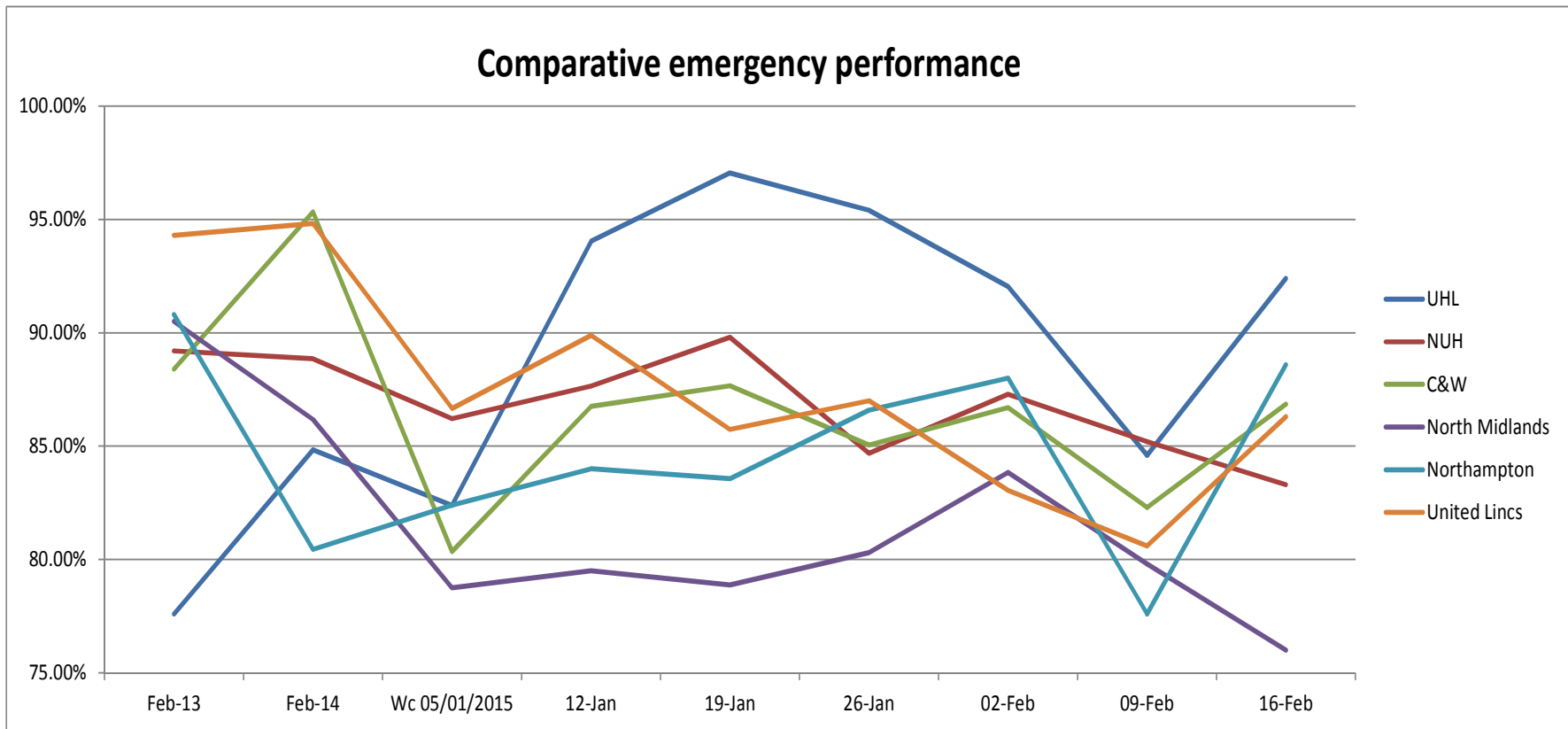
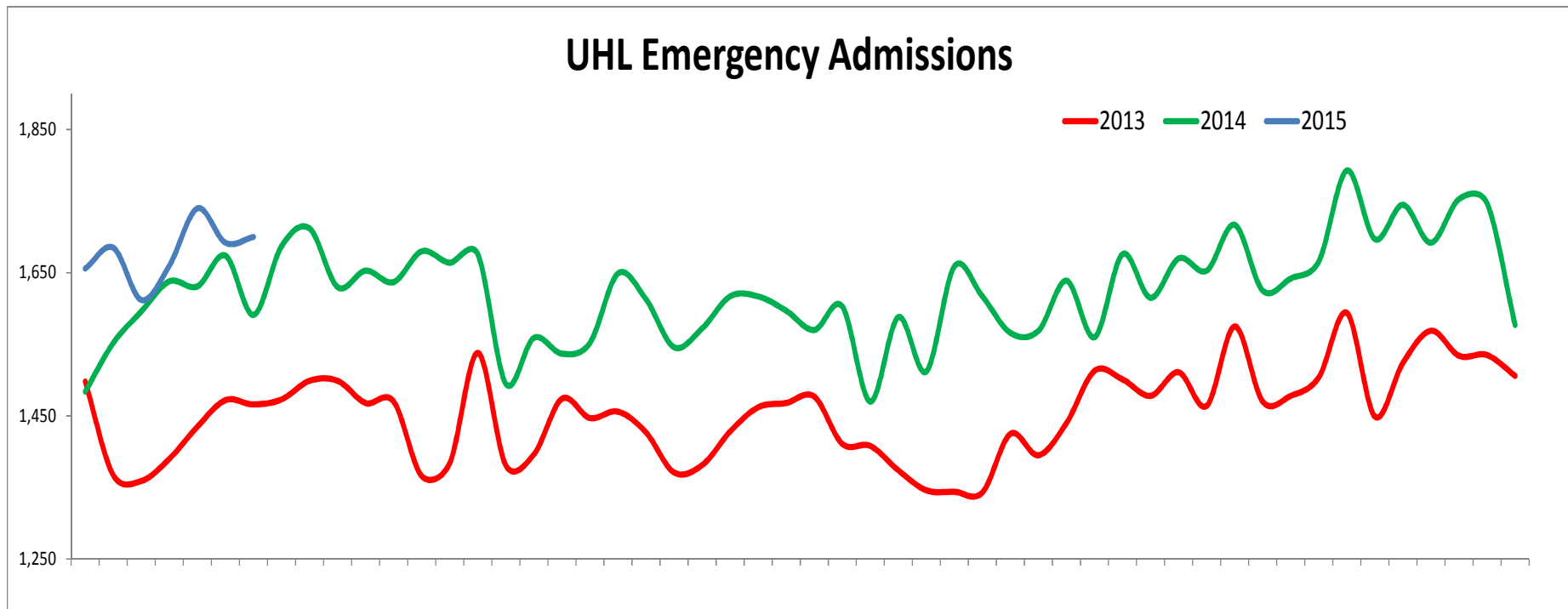


# UHL emergency performance

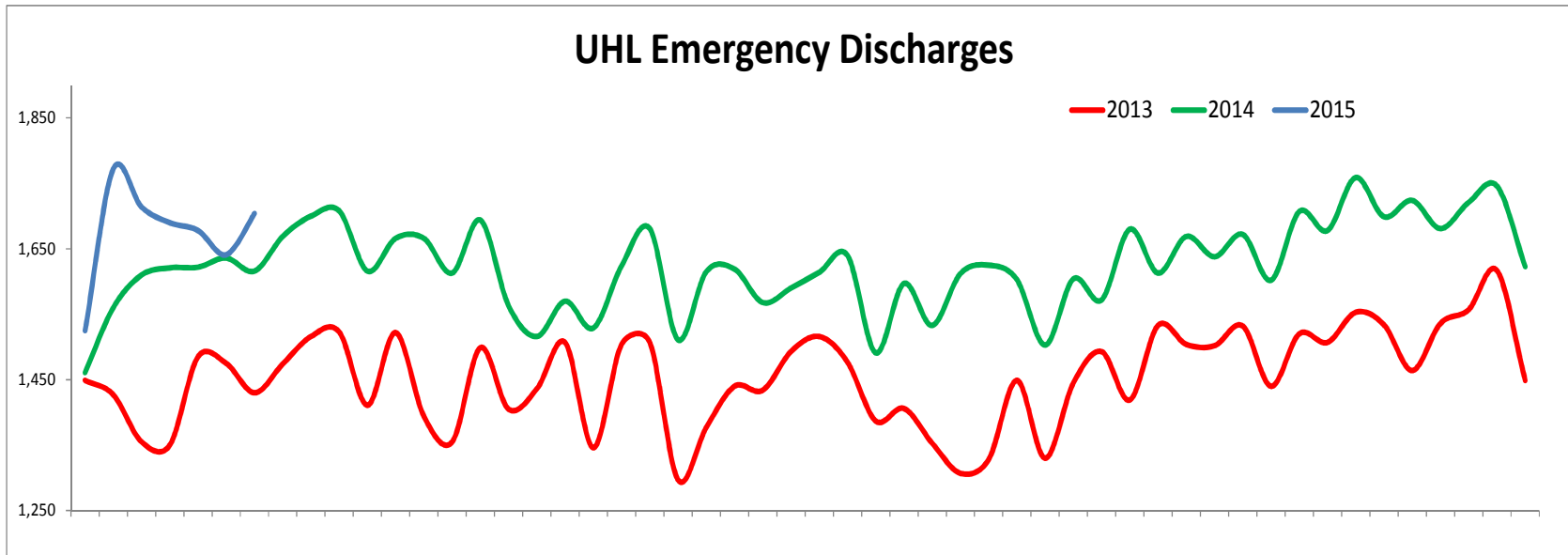
Trust Board  
5 March 2015



- Feb 2013 – worst in the NHS
- 85% Feb 2014 – 130/140
- 89% Feb 2015 – 72/140
- Strongest performance against peer group and only Trust whose performance has improved



- Admissions are increasing year on year
- 51 weeks out of 52 in 2014 had higher admissions than corresponding week year before
- So far admissions in 2015 are higher still – this is a huge risk



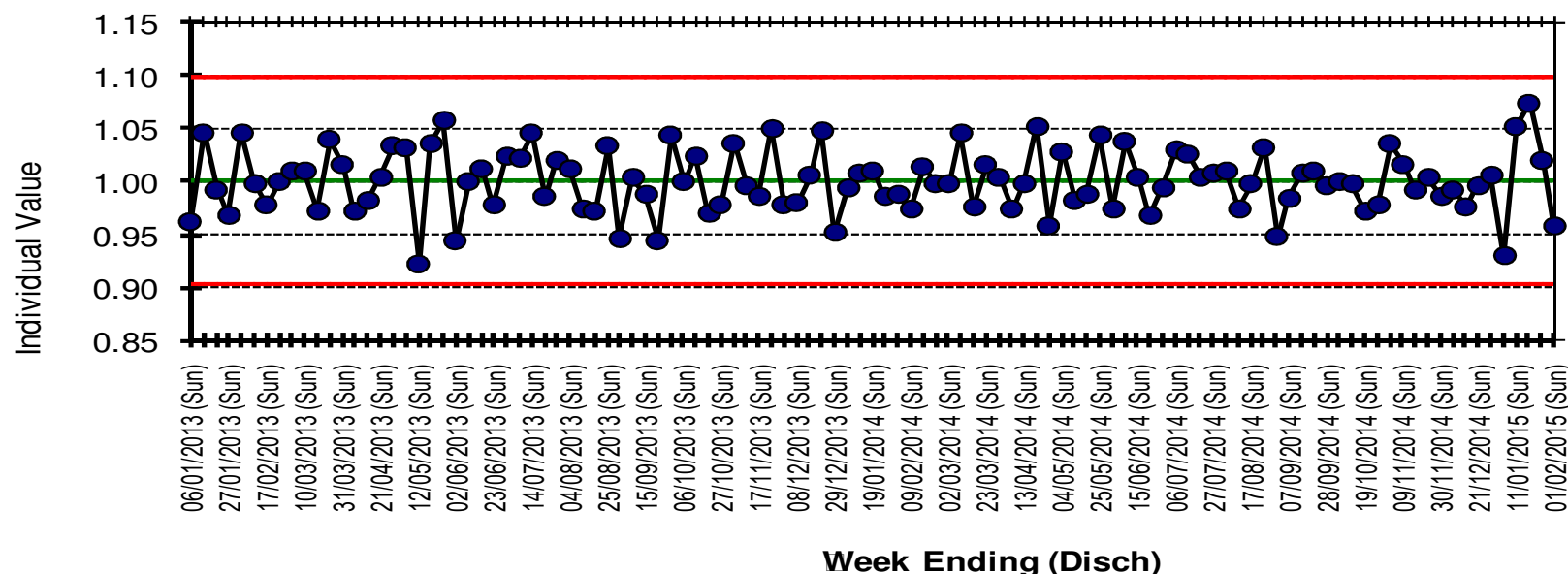
- Discharges are increasing year on year
- 52/52 weeks in 2014/15 had higher discharges than corresponding week year before

ESM LRI Month	% Occupancy (Incl Short Stay)
Dec-14	93.9%
Nov-14	93.9%
Oct-14	94.6%
Sep-14	93.4%
Aug-14	93.5%
Jul-14	92.7%
Jun-14	94.1%
May-14	95.2%
Apr-14	95.1%
Mar-14	96.2%
Feb-14	97.3%
Jan-14	95.6%
Dec-13	94.8%



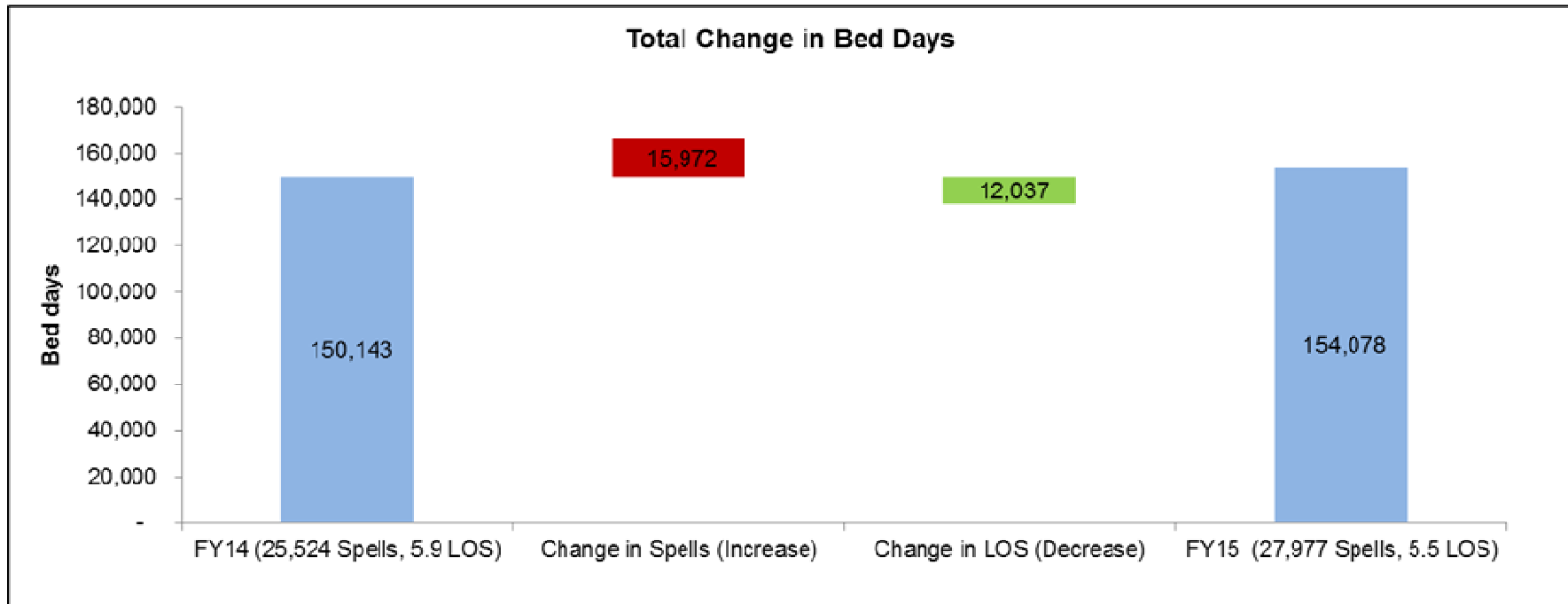
## Weekly discharges compared to admissions since 06/01/2013

Special Cause Flag

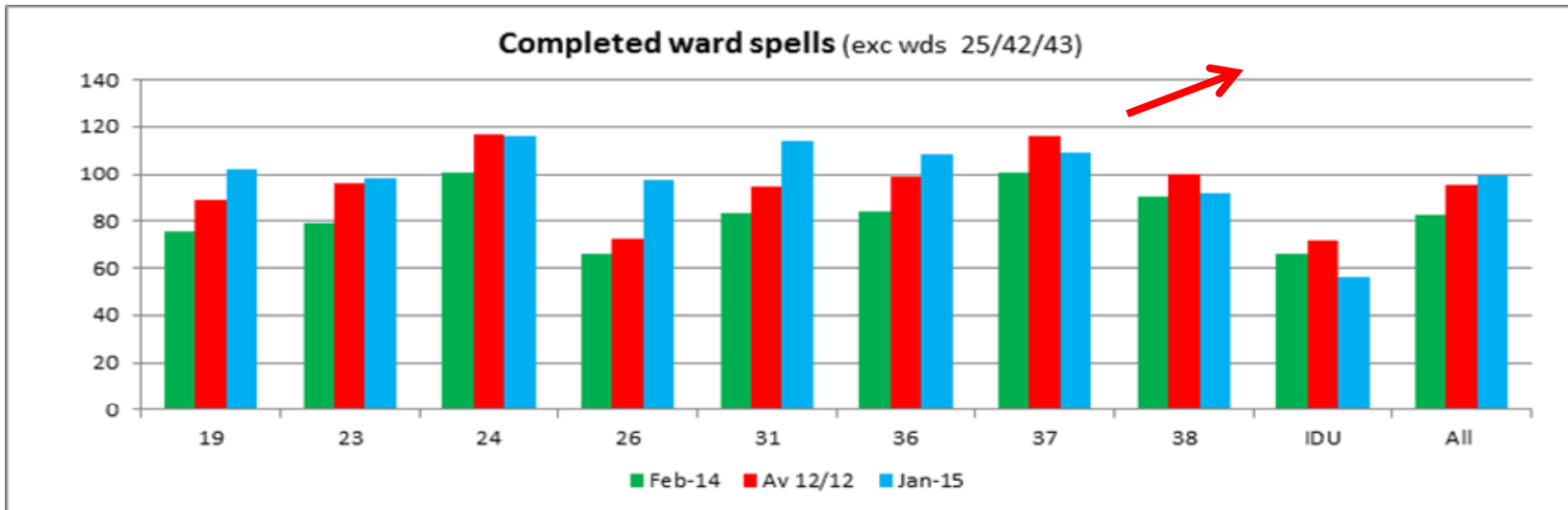
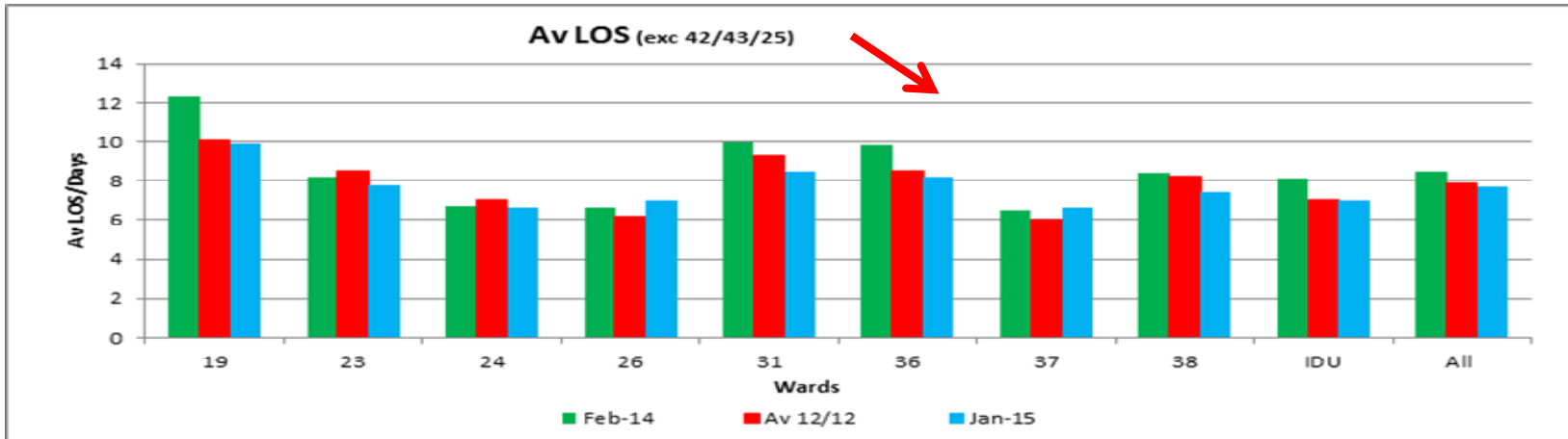


- No change in admission v discharge ratio
- This is what is hammering us because we haven't been able to consistently get bed occupancy down – ED and CDU need meaningful flow
- Fragile because of volume of demand

Rank (Atts)	Org Code	Org Name	Average Daily Atts
1	R1H	BARTS HEALTH NHS TRUST	1,210
2	RW6	PENNINE ACUTE HOSPITALS NHS TRUST	873
3	RW3	CENTRAL MANCHESTER UNIVERSITY HOSPITALS NHS FOUNDATION TRUST	815
4	RYJ	IMPERIAL COLLEGE HEALTHCARE NHS TRUST	763
5	RXP	COUNTY DURHAM AND DARLINGTON NHS FOUNDATION TRUST	748
6	RYQ	SOUTH LONDON HEALTHCARE NHS TRUST	742
7	RF4	BARKING, HAVERING AND REDBRIDGE UNIVERSITY HOSPITALS NHS TRUST	686
8	RR1	HEART OF ENGLAND NHS FOUNDATION TRUST	640
9	RXF	MID YORKSHIRE HOSPITALS NHS TRUST	608
10	RR8	LEEDS TEACHING HOSPITALS NHS TRUST	606
11	RV8	NORTH WEST LONDON HOSPITALS NHS TRUST	593
12	RWE	UNIVERSITY HOSPITALS OF LEICESTER NHS TRUST	593
13	RXK	SANDWELL AND WEST BIRMINGHAM HOSPITALS NHS TRUST	528
14	RE9	SOUTH TYNESIDE NHS FOUNDATION TRUST	523
15	RVV	EAST KENT HOSPITALS UNIVERSITY NHS FOUNDATION TRUST	521
16	RX1	NOTTINGHAM UNIVERSITY HOSPITALS NHS TRUST	514
17	RTD	THE NEWCASTLE UPON TYNE HOSPITALS NHS FOUNDATION TRUST	497
18	RKB	UNIVERSITY HOSPITALS COVENTRY AND WARWICKSHIRE NHS TRUST	479
19	RJ1	GUY'S AND ST THOMAS' NHS FOUNDATION TRUST	476
20	RXR	EAST LANCASHIRE HOSPITALS NHS TRUST	470



- In 2013/14 - 25,524 medical admissions at LRI, with a LOS of 5.9  
= 150,143 bed days
- In 2014/15 - 27,977 medical admissions at LRI (despite much improved use of AMC which understates improvement), with a LOS of 5.5 (-7%)  
= 154,078 bed days
- LOS reduction = 12,037 bed days (33 beds)
- Increase in admissions = 15,972 (43 beds)
- Lots of hard work, no net gain



- LOS on 8/ 10 wards has reduced
- Throughput on 9/10 wards has improved



## Next steps

- Admission avoidance – noting improvement in AMC, what more can UHL/LLR do? Until this is sorted, we don't have a sustainable solution
- Weekend admissions are 20% lower – why?

	2013- 2015	Winter 2014-15
Mon	15.14%	15.26%
Tues	15.36%	15.48%
Wed	14.98%	14.95%
Thurs	15.07%	14.63%
Fri	15.27%	15.21%
Sat	12.32%	12.43%
Sun	11.85%	12.03%

- Discharge – reduce variation - but what are the limits to LOS and throughput improvement noting BCT in Q2?
- LLR capacity plan with agreed bed occupancy
- Winter and emergency monies agreement
- Additional LLR partner support for discharge